

### Industrial Affiliate Programs

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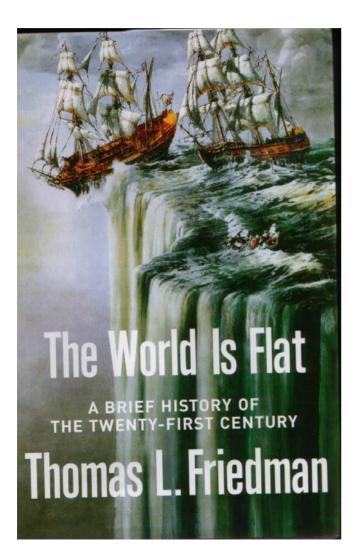
# Challenges of IAPs

- Difficult for Companies to Comprehend
  - -Vague and Variable Structures
    - Research Extension
    - Scholarship Mechanism
    - Discretionary Departmental Funds
  - Inequitable

- Ill-defined Value Exchange
- Reflects 'Old' World Order, Attitudes
- Requires Individual Examination and Consideration
- Grandfathering, Integration, Champion
- Cultural/Institutional Integration Nearly Impossible

# Today's Business Environment





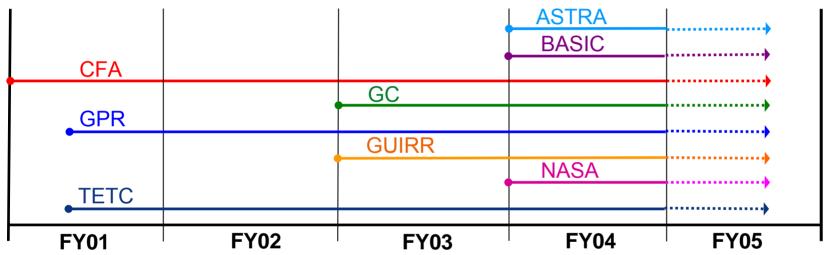
(R)Evolutions in:

- Economic Ecosystems
- Educational "Success"
- Skillsets
- Business Strategies
- New World Order (Daily)

# Intellectual Property and Government Partnerships



Cooperation in university-industrial relationships, and a strong partnership between government and industry, are critical to HP success as a creator and provider of high-technology products.



Alliance for Science and Technology Research for America (ASTRA)

Bay Area Science and Innovation Consortium (BASIC)

Corporate Foundation Alliance (CFA)

Glion Colloquium (GC)

Government of Puerto Rico (GPR)

Government-University-Industry Research Roundtable (GUIRR)

National Aeronautics and Space Administration Educational Advisory Committee (NASA)

Texas Engineering and Technical Consortium (TETC)

# Today's Business World



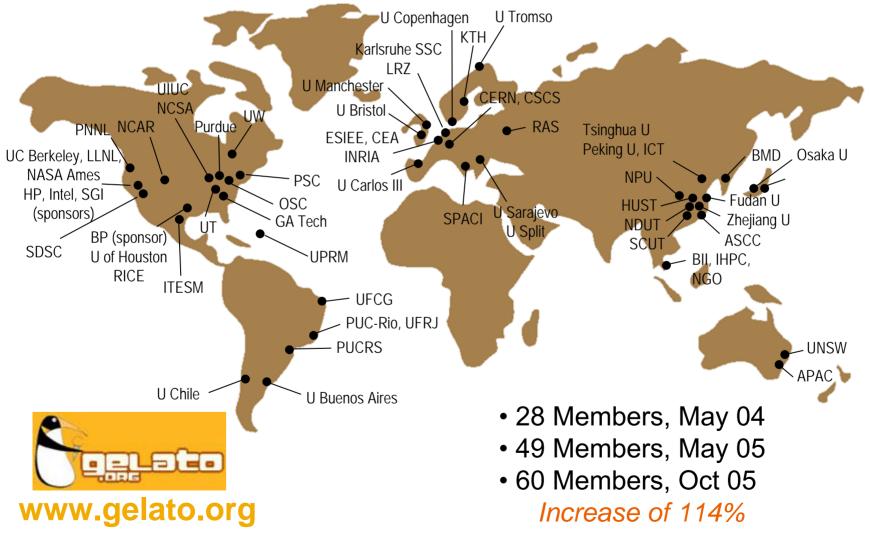
#### Globalization

Intellectual Property

Sheer Number of Schools

# Gelato Membership October, 2005

~35,000 Itanium processors at member locations



May 22, 2006

Agilent Spinoff
Compaq Merger

- New CEO, Mark Hurd
- Results

Today's HP

- Revised Recruiting School List

Not your Grandfather's HP...

- Changes in Philanthropy
- Business Focus
- Tighter Control of Resources

Mark Hurd, CEO Hewlett-Packard Company







# Creating a new IAP Paradigm

- Research Meetings
  - Free, open, inclusive
- Holistic Approach
  - Student Impact
  - Faculty Capabilities
  - Outreach, Diversity
- Innovative Partnerships
  - Inter-disciplinary
  - Inter-departmental
  - Inter-institutional

